

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

(Mark One)

Annual report pursuant to Section 15(d) of the Securities Exchange Act  
of 1934

(No fee required, effective October 7, 1996)

For the fiscal year ended DECEMBER 31, 2000  
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Or

Transition report pursuant to Section 15(d) of the Securities Exchange  
Act of 1934

(No fee required)

For the transition period from ----- to -----

Commission file number 1-12317  
-----

A. Full title of the plan and the address of the plan, if different from  
that of the issuer named below NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN  
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B. Name of issuer of the securities held pursuant to the plan and the  
address of its principal executive office NATIONAL-OILWELL, INC.  
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10000 RICHMOND AVENUE

-----  
4TH FLOOR

-----  
HOUSTON, TEXAS 77042-4200  
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## REQUIRED INFORMATION

The National-Oilwell Retirement and Thrift Plan (the Plan) is subject to the requirements of the Employee Retirement Income Security Act of 1974 (ERISA).

ITEM 4. In lieu of the requirements of Items 1, 2, and 3 of this Form 11-K, the following financial statements of the Plan, notes thereto, and the Report of Independent Auditors thereon are being filed in this Report:

- (a) Report of Independent Auditors
- (b) Statements of Net Assets Available for Benefits - December 31, 2000 and 1999
- (c) Statement of Changes in Net Assets Available for Benefits - Year ended December 31, 2000; and
- (d) Notes to Financial Statements

The Consent of Independent Auditors to the incorporation by reference of the foregoing financial statements in the Registration Statement on Form S-8 (No. 333-46459) pertaining to the Plan is being filed as Exhibit 23.1 to this Report.

NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

FINANCIAL STATEMENTS AND SCHEDULES

DECEMBER 31, 2000

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## REPORT OF INDEPENDENT AUDITORS

The Benefit Plan Administrative Committee  
National-Oilwell Retirement and Thrift Plan

We have audited the accompanying statements of net assets available for benefits of the National-Oilwell Retirement and Thrift Plan as of December 31, 2000 and 1999, and the related statement of changes in net assets available for benefits for the year ended December 31, 2000. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan at December 31, 2000 and 1999, and the changes in its net assets available for benefits for the year ended December 31, 2000, in conformity with accounting principles generally accepted in the United States.

Our audits were performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying supplemental schedule of assets (held at end of year) as of December 31, 2000, is presented for purposes of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in our audits of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

/s/ Ernst & Young LLP

Houston, Texas  
May 25, 2001

NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN  
Statements of Net Assets Available for Benefits

	DECEMBER 31	
	2000	1999
	-----	-----
<b>ASSETS</b>		
Cash	\$        --	\$        908
Receivables:		
Employer contributions	144,125	33,208
Participant contributions	154,019	48,134
Accrued investment income	1,874	290,433
	-----	-----
Total receivables	300,018	371,775
Investments	84,786,846	85,816,741
	-----	-----
Total assets	85,086,864	86,189,424
<b>LIABILITIES</b>		
Cash overdraft	43,383	--
Other	20,794	903
	-----	-----
Total liabilities	64,177	903
	-----	-----
Net assets available for benefits	\$85,022,687	\$86,188,521
	=====	=====

See accompanying notes.

NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN  
 STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
 Year ended December 31, 2000

Additions:	
Employer contributions	\$ 3,244,422
Participant contributions	3,777,926
Participant rollovers	460,447
Interest and dividends	3,048,563
Other income	18,274
	-----
Total additions	10,549,632
Deductions:	
Benefits paid to participants	7,961,852
Administrative expenses	34,256
Net depreciation in fair value of investments	3,719,358
	-----
Total deductions	11,715,466
	-----
Net decrease	(1,165,834)
Net assets available for benefits at:	
Beginning of year	86,188,521
	-----
End of year	\$ 85,022,687
	=====

See accompanying notes.

## NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2000

## 1. DESCRIPTION OF PLAN

The following description of the National-Oilwell Retirement and Thrift Plan (the "Plan") is provided for general information only. Participants should refer to the Summary Plan Description for a more complete description of the Plan's provisions, a copy of which is available from National-Oilwell, L.P. (the "Company").

## GENERAL

The Plan was established effective April 1, 1987 for the benefit of the employees of the Company. The Plan is a defined contribution plan covering substantially all domestic employees who have completed at least six months of service. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 ("ERISA").

## CONTRIBUTIONS

Participants may make both pretax and after-tax contributions to the Plan. The maximum a participant can contribute (both pretax and after-tax combined) is 14% of compensation, and the minimum is 1%. At its discretion, the Company may match a portion of the participant's contribution. For 2000, the Company elected to match 25% of the first 6% of each participant's contribution. The Company may also make an additional discretionary matching contribution as of the end of each plan year, which is determined by the Company's financial performance during the plan year. For 2000, no additional discretionary match was made. The Company made two other types of discretionary contributions to the Plan in 2000. The first type of contribution, the Employer Retirement Contribution ("Retirement"), is allocated to participants' accounts based on their years of service. The second discretionary contribution, the Employer Medical Savings Contribution ("MSA"), was established to accumulate assets for payment of medical insurance premiums after retirement, and is allocated to the participants' accounts based on years of service. Each participant may direct the trustee to invest both the participant's and the Company's contributions in one or more investment options.

## VESTING

Participants are immediately vested in participant and employer contributions and the related earnings which have been credited to their accounts.

## NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

## NOTES TO FINANCIAL STATEMENTS

## 1. DESCRIPTION OF PLAN (CONTINUED)

## BENEFIT PAYMENTS

The Plan pays lump-sum benefits on retirement, disability, death, or termination of employment. In-service withdrawals, subject to certain rules and restrictions, may also be made from all but the Retirement and MSA account balances.

## PARTICIPANT LOANS

The Plan includes a loan provision that permits participants to borrow up to the lesser of \$50,000 or 50% of the total value of their Plan assets. The loans are payable in principal installments plus interest at prime plus 1% through payroll deductions and are due in one- to five-year terms. The loans are considered individually directed accounts which do not affect the assets of the other Plan participants.

## ADMINISTRATIVE EXPENSES

Certain administrative expenses are paid from the Plan's assets. All other Plan expenses are paid by the Company.

## PLAN TERMINATION

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue contributions at any time and to terminate the Plan subject to the provisions of ERISA. Participants would be 100% vested in their accounts in any event.

## 2. SUMMARY OF ACCOUNTING POLICIES

## BASIS OF ACCOUNTING

The accompanying financial statements of the Plan have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States. Benefit payments to participants are recorded upon distribution.

## USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates that affect the reported amounts in the financial statements and accompanying notes and schedule. Actual results could differ from those estimates.



## NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

## NOTES TO FINANCIAL STATEMENTS

## 2. SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

## INVESTMENT VALUATION

Short-term investments are stated at cost, which approximates fair value. Investments in corporate common stock and mutual funds are stated at fair value, based on quotations obtained from national securities exchanges. Investments in common collective funds are based on quoted market values as determined by the issuer based on the fair value of the underlying investments. The investment contracts with insurance companies are fully benefit-responsive and, therefore, are recorded at contract value which approximates fair value. Contract value represents contributions made under the contract plus interest at the contract rate less funds used to pay benefits and expenses. Participant loans are stated at cost, which approximates fair value.

## 3. INVESTMENTS

Individual investments that represent 5% or more of the Plan's net assets are as follows:

	DECEMBER 31	
	2000	1999
	-----	-----
AET Equity Index II Fund	\$12,096,201	\$10,349,140
AIM Balanced Fund	5,630,912	6,171,870
AXP Growth Fund	16,382,979	19,977,626
Janus Worldwide Fund	9,772,911	9,350,806
AET Income II Fund	19,719,349	21,702,131
Kentucky Commonwealth Life Insurance Company (GAC# ADA00804FR)	5,121,533	4,522,272
National-Oilwell common stock	7,301,182	3,806,070

## NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

## NOTES TO FINANCIAL STATEMENTS

## 3. INVESTMENTS (CONTINUED)

During 2000, the Plan's investments (including investments bought, sold, and held during the year) appreciated (depreciated) in value as follows:

Common stock	\$ 4,894,896
Common collective funds	(56,274)
Mutual funds	(8,557,980)
	-----
Net depreciation	\$ (3,719,358)
	=====

During 2000, Plan assets included a group annuity contract with Kentucky Commonwealth Life Insurance Company ("Kentucky Commonwealth"). Withdrawals of the funds' assets not in compliance with the contracts are subject to certain penalties.

The insurance companies maintain deposits in funds to which interest is added. The rates in effect for the years ended December 31, 2000 and 1999 are as follows:

	YEAR ENDED DECEMBER 31 2000	1999	MATURITY DATE
	-----	-----	-----
CIGNA	--	6.07%	December 31, 1999
New York Life	--	6.10%	December 31, 1999
Kentucky Commonwealth	6.41%	6.41%	January 2, 2001

All rates are fixed through maturity.

## 4. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500

The following is a reconciliation of net assets available for benefits per the financial statements to the Form 5500:

	DECEMBER 31 2000
	-----
Net assets available for benefits per the financial statements	\$ 85,022,687
Less amounts allocated to withdrawing participants	(1,502)
	-----
Net assets available for benefits per the Form 5500	\$ 85,021,185
	=====

## 4. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500 (CONTINUED)

The following is a reconciliation of benefits paid to participants per the financial statements to the Form 5500:

	YEAR ENDED DECEMBER 31 2000 -----
Benefits paid to participants per the financial statements	\$ 7,961,852
Plus amounts allocated to withdrawing participants at December 31, 2000	1,502 -----
Benefits paid to participants per the Form 5500	\$ 7,963,354 =====

Amounts allocated to withdrawing participants are recorded on the Form 5500 for benefit claims that have been processed and approved for payment prior to December 31 but which have not yet been paid as of that date.

## 5. INCOME TAX STATUS

The Plan has received a determination letter from the Internal Revenue Service dated September 18, 1997, stating that the Plan is qualified under Section 401(a) of the Internal Revenue Code (the "IRC") and, therefore, the related trust is exempt from taxation. Once qualified, the Plan is required to operate in conformity with the IRC to maintain its qualification. The Plan has been amended and restated since receiving the determination. The plan sponsor has indicated that it will take the necessary steps, if any, to maintain the Plan's qualified status.

## 6. SUBSEQUENT EVENTS

Effective June 27, 2000, IRI International Corporation ("IRI") was merged with the Company. As a result of this merger, effective January 1, 2001, the Company merged the Bowen Supplemental Savings Plan and the Bowen Tools Savings Plan into the Plan. Bowen Tools was a division of IRI. Effective February 1, 2001, the Company merged the Profit Sharing and Salary Deferral Plan for Employees of IRI International Corporation into the Plan.

Effective September 1, 2000, the Company acquired the Wheatley Gaso and Omega pump product lines from Halliburton Company. As a result of this acquisition, effective January 2, 2001, certain participants were spun-off from the Halliburton Retirement and Savings Plan and merged into the Plan.

## NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

## SCHEDULE H, LINE 4(i) - SCHEDULE OF ASSETS (HELD AT END OF YEAR)

December 31, 2000

EIN: 76-0488987 PN: 001

IDENTITY OF ISSUE, BORROWER, LESSOR, OR SIMILAR PARTY	DESCRIPTION OF INVESTMENT	CURRENT VALUE
Kentucky Commonwealth Life Insurance Company	Group Annuity Contract #ADA00804FR	\$ 5,121,533
*American Express Trust Company	AET Money Market I Fund	363,877
*National-Oilwell, Inc.	188,722 shares of common stock	7,301,182
*American Express Trust Company	AET Equity Index II Fund	12,096,201
*American Express Trust Company	AXP Bond Fund	1,830,488
AIM Funds	AIM Balanced Fund	5,630,912
Baron Funds	Baron Asset Fund	3,516,304
*American Express Trust Company	AXP Growth Fund	16,382,979
Davis Funds	Davis New York Venture Fund	696,280
Janus	Janus Worldwide Fund	9,772,911
*American Express Trust Company	AET Income II Fund	19,719,349
*Participant loans	Various maturities and interest rates ranging from 8.75% to 10.57%	2,354,830
		----- \$ 84,786,846 =====

\*Party-in-interest

SIGNATURE

The Plan. Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

NATIONAL-OILWELL RETIREMENT AND THRIFT PLAN

June 26, 2001

/s/ Daniel L. Molinaro

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Date

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Daniel L. Molinaro  
Treasurer for National-Oilwell, Inc. and  
National-Oilwell Benefits Plan Administrative  
Committee Member

## EXHIBIT INDEX

EXHIBIT NO -----	DESCRIPTION -----
Exhibit 23.1	Consent of Independent Certified Public Accountants

## CONSENT OF INDEPENDENT AUDITORS

We consent to the incorporation by reference in the Registration Statement (Form S-8 No. 333-46459) pertaining to the National-Oilwell Retirement and Thrift Plan of our report dated May 25, 2001, with respect to the financial statements and schedule of the National-Oilwell Retirement and Thrift Plan included in this Annual Report (Form 11-K) for the year ended December 31, 2000.

/s/ Ernst & Young LLP

Houston, Texas  
June 25, 2001