UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d)

of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): February 6, 2020

NATIONAL OILWELL VARCO, INC.

(Exact Name of Registrant as Specified in Charter)

Delaware (State or Other Jurisdiction of Incorporation) 1-12317 (Commission File Number) 76-0475815 (I.R.S. Employer Identification No.)

7909 Parkwood Circle Dr. Houston, Texas (Address of Principal Executive Offices)

77036 (Zip Code)

Registrant's Telephone Number, Including Area Code 713-346-7500

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

□ Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Derecommencement communication pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Derecommencement communication pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$.01 per share	NOV	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition

On February 6, 2020, National Oilwell Varco, Inc. issued a press release announcing earnings for the quarter and year ended December 31, 2019 and conference call in connection therewith. A copy of the release is furnished herewith as Exhibit 99.1 and incorporated herein by reference.

The information contained in this Current Report shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be incorporated by reference into a filing under the Securities Act of 1933, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

The following exhibit is provided as part of the information furnished under Item 2.02 of this Current Report on Form 8-K:

- 99.1 National Oilwell Varco, Inc. press release dated February 6, 2020 announcing the earnings results for the quarter ended December 31, 2019.
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 7, 2020

NATIONAL OILWELL VARCO, INC.

/s/ Brigitte M. Hunt

Brigitte M. Hunt Vice President



FOR IMMEDIATE RELEASE

NATIONAL OILWELL VARCO REPORTS FOURTH QUARTER AND FULL YEAR 2019 RESULTS

HOUSTON, TX, February 6, 2020 — National Oilwell Varco, Inc. (NYSE: NOV) today reported fourth quarter 2019 revenues of \$2.28 billion, an increase of seven percent compared to the third quarter of 2019 and a decrease of five percent compared to the fourth quarter of 2018. Net loss for the fourth quarter was \$385 million, which included non-cash, pre-tax charges ("other items", see Other Corporate Items for additional detail) of \$537 million. Adjusted EBITDA (operating profit excluding depreciation, amortization, and other items) increased \$26 million sequentially to \$288 million, or 12.6 percent of sales.

Revenues for the full year 2019 were \$8.48 billion, operating loss was \$6.28 billion, and net loss was \$6.10 billion, or \$15.96 per share. Adjusted EBITDA for the full year was \$885 million, or 10.4 percent of sales.

"Our team executed well in a challenging market during 2019, successfully driving cost savings and efficiencies in working capital throughout our organization," commented Clay Williams, Chairman, President, and CEO. "Thanks to their efforts we were able to significantly improve cash flow and strengthen our balance sheet, despite the financial charges that were necessary through the year."

"The fourth quarter saw continued improvements in international and offshore markets, partially offset by another sequential decline in spending by our customers in North America. While this mix shift affects each of our segments differently, all three of our operating segments were able to deliver sequential improvements in adjusted EBITDA."

"NOV remains focused on creating value for our shareholders by supporting our customers across all phases of oil and gas operations with products and services that enhance their returns, improve safety, and extend the life of equipment. Our technology, global footprint, portfolio of products and services, and large installed base make NOV a partner of choice across the global oilfield."

Wellbore Technologies

Wellbore Technologies generated revenues of \$764 million in the fourth quarter of 2019, a decrease of four percent from the third quarter of 2019 and a decrease of 14 percent from the fourth quarter of 2018. The decline in revenue resulted from lower drilling activity levels in North America that more than offset improving conditions in international and offshore markets. Cost savings initiatives and a better product mix improved margins. Operating loss, which included \$410 million in other items, was \$317 million. Adjusted EBITDA increased eight percent sequentially and decreased eight percent from the prior year to \$143 million, or 18.7 percent of sales.

- 1 -

Completion & Production Solutions

Completion & Production Solutions generated revenues of \$799 million in the fourth quarter of 2019, an increase of 10 percent from the third quarter of 2019 and an increase of one percent from the fourth quarter of 2018. The third straight quarter of double-digit top-line improvement was driven by growing demand from offshore and international markets, partially offset by a rapidly contracting demand for completion equipment in U.S. land markets. Operating profit, which included \$13 million in other items, was \$57 million, or 7.1 percent of sales. Adjusted EBITDA increased 17 percent sequentially and decreased 14 percent from the prior year to \$96 million, or 12.0 percent of sales.

New orders booked during the quarter were \$502 million, representing a book-to-bill of 101 percent when compared to the \$499 million of orders shipped from backlog. Backlog for capital equipment orders for Completion & Production Solutions at December 31, 2019 was \$1.3 billion.

Rig Technologies

Rig Technologies generated revenues of \$759 million in the fourth quarter of 2019, an increase of 17 percent from the third quarter of 2019 and a decrease of six percent from the fourth quarter of 2018. Increases in land rig deliveries and improved progress on offshore equipment projects drove the sequential improvement in results. Operating loss, which included \$114 million in other items, was \$23 million. Adjusted EBITDA increased seven percent sequentially and 10 percent from the prior year to \$112 million, or 14.8 percent of sales.

New orders booked during the quarter totaled \$211 million, representing a book-to-bill of 59 percent when compared to the \$360 million of orders shipped from backlog. At December 31, 2019, backlog for capital equipment orders for Rig Technologies was \$3.0 billion.

Other Corporate Items

Further declines in U.S. drilling activity levels and ongoing cost-cutting efforts led the Company to recognize \$537 million in impairment and restructuring charges. See reconciliation of Adjusted EBITDA to Net Income.

As of December 31, 2019, the Company had total debt of \$1.99 billion, with \$2.00 billion available on its revolving credit facility, and \$1.17 billion in cash and cash equivalents.

Significant Achievements

NOV sold the first PowerBlade[™] Hybrid system to a key drilling contractor on the Norwegian Continental Shelf. The hybrid solution consists of technology that enables the operator to reduce its carbon footprint during drilling operations by utilizing a special flywheel technology coupled to a battery system. This technology will aid customers in the pursuit of their goals to achieve zero emissions during drilling operations, reduce rig maintenance, and improve rig efficiency.

NOV deployed the first high pressure frac hoses in a pilot launch with leading North American completion service providers. By introducing flexibility into the rig-up of frac operations, reducing the number of potential leak points in the pressure line, and significantly extending operational life, NOV's frac hoses have the potential to significantly reduce the total cost of ownership of flow connections for completion service companies.

NOV's Vector[™] rotary steerable technologies achieved a significant milestone when a customer deployed a VectorEXAKT tool to drill a precise vertical section in southern Africa, representing the first use of the Vector platform in Sub-Saharan Africa. Additionally, NOV successfully commissioned a customer workshop to support continued operation of Vector tools in the region.

- 2 -

NOV's industry-leading M/D Totco eVolve[™] Optimization Services saw rapid growth during the fourth quarter and completed a record high for wired drill pipe optimization jobs in the North Sea. These projects included IntelliServ[™] wired drill pipe, BlackStream[™] along-string measurements, wired NOV downhole drilling tools, and M/D Totco[™] data acquisition systems. Commitment has already been received for additional projects in the North Sea to commence in the latter half of 2020. In addition, our global footprint for this service is expanding into the Middle East with similar pilot projects that are associated with the NOVOS[™] automation platform.

NOV successfully delivered a package of Figure 2002, 20,000-psi high-pressure flowline equipment to an operator in northwestern China, where there has been a rapid increase in the amount of hydraulic fracturing activities. Demand in China for high-pressure flowline equipment is growing, and the Company has gained significant market share during the past year. Commitment by sales and manufacturing teams from several global locations has enabled NOV to meet and exceed customers' expectations in terms of service excellence and equipment quality.

NOV secured an order for a monoethylene glycol (MEG) for use in an LNG development in Mozambique. In 2019, NOV received a total of six MEG projects, with two awarded as front-end engineering design (FEED) and four as delivery projects.

NOV delivered the first order for actuated chokes out of its recently-opened factory in Dammam, Saudi Arabia. Approved by Saudi Aramco, the factory serves the Middle East market with the same consistency and quality as NOV's other choke manufacturing facilities while providing regional customers with the added benefit of being able to work with a facility that operates locally.

NOV launched its Fuego series of Tektonic[™] drill bits in Colombia. The Fuego series drill bits was designed for the markets of Latin America, which contain some of the most challenging and diverse drilling applications in the world. Regional NOV engineers, familiar with the specific challenges presented by the local geology, worked with customers to design and manufacture these customized drill bits. The Fuego bit series focuses on improving directional control with new patent-pending components that use computerized heat transfer analyses to increase polycrystalline diamond compact (PDC) durability through optimized PDC cooling. Fuego uses industry-leading technology to deliver customers a premium level of performance that can increase margins.

Fourth Quarter Earnings Conference Call

NOV will hold a conference call to discuss its fourth quarter 2019 results on February 7, 2020 at 10:00 AM Central Time (11:00 AM Eastern Time). The call will be broadcast simultaneously at www.nov.com/investors. A replay will be available on the website for 30 days.

About NOV

National Oilwell Varco (NYSE: NOV) is a leading provider of technology, equipment, and services to the global oil and gas industry that supports customers' full-field drilling, completion, and production needs. Since 1862, NOV has pioneered innovations that improve the cost-effectiveness, efficiency, safety, and environmental impact of oil and gas operations. NOV powers the industry that powers the world.

Visit www.nov.com for more information.

- 3 -

Cautionary Statement for the Purpose of the "Safe Harbor" Provisions of the Private Securities Litigation Reform Act of 1995

Statements made in this press release that are forward-looking in nature are intended to be "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934 and may involve risks and uncertainties. These statements may differ materially from the actual future events or results. Readers are referred to documents filed by National Oilwell Varco with the Securities and Exchange Commission, including the Annual Report on Form 10-K, which identify significant risk factors which could cause actual results to differ from those contained in the forward-looking statements.

Certain prior period amounts have been reclassified in this press release to be consistent with current period presentation.

CONTACT: Blake McCarthy Vice President, Corporate Development and Investor Relations (713) 815-3535 Blake.McCarthy@nov.com

- 4 -

NATIONAL OILWELL VARCO, INC. CONSOLIDATED STATEMENTS OF INCOME (LOSS) (Unaudited) (In millions, except per share data)

	Three Months Ended							Years Ended				
	December 31,			,	Se	ptember 30,		,				
	2019		2018		2019		2019			2018		
Revenue:												
Wellbore Technologies	\$	764	\$	884	\$	793	\$	3,214	\$	3,235		
Completion & Production Solutions		799		788		728		2,771		2,931		
Rig Technologies		759		804		649		2,682		2,575		
Eliminations		(41)		(78)		(44)		(188)		(288)		
Total revenue		2,281		2,398		2,126		8,479		8,453		
Gross profit		376		409		151		845		1,444		
Gross profit %		16.5%		17.1%		7.1%		10.0%		17.1%		
Selling, general, and administrative		289		322		293		1,303		1,233		
Long-lived asset impairment		436		_		12		5,821				
Operating profit (loss)		(349)		87		(154)		(6,279)		211		
Interest and financial costs		(25)		(22)		(25)		(100)		(93)		
Interest income		4		7		4		20		25		
Equity loss in unconsolidated affiliates		(7)		(2)		(4)		(13)		(3)		
Other income (expense), net		(54)		(29)		(10)		(90)		(99)		
Income (loss) before income taxes		(431)		41		(189)		(6,462)		41		
Provision (benefit) for income taxes		(46)		26		60		(369)		63		
Net income (loss)		(385)		15		(249)		(6,093)		(22)		
Net (income) loss attributable to noncontrolling												
interests				3		(5)		2		9		
Net income (loss) attributable to Company	\$	(385)	\$	12	\$	(244)	\$	(6,095)	\$	(31)		
Per share data:												
Basic	\$	(1.01)	\$	0.03	\$	(0.64)	\$	(15.96)	\$	(0.08)		
Diluted	\$	(1.01)	\$	0.03	\$	(0.64)	\$	(15.96)	\$	(0.08)		
Weighted average shares outstanding:												
Basic		382		379		382		382		378		
Diluted		382		383		382		382		378		

- 5 -

NATIONAL OILWELL VARCO, INC. CONSOLIDATED BALANCE SHEETS (Unaudited) (In millions)

		December 31,				
	2	019	2018			
ASSETS						
Current assets:						
Cash and cash equivalents	\$	1,171	\$	1,427		
Receivables, net		1,855		2,101		
Inventories, net		2,197		2,986		
Contract assets		643		565		
Other current assets		247		200		
Total current assets		6,113		7,279		
Property, plant and equipment, net		2,354		2,797		
Lease right-of-use assets		674				
Goodwill and intangibles, net		3,659		9,284		
Other assets		349		436		
Total assets	\$	13,149	\$	19,796		
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current liabilities:						
Accounts payable	\$	715	\$	722		
Accrued liabilities		949		1,088		
Contract liabilities		427		458		
Current portion of lease liabilities		114		7		
Accrued income taxes		42		66		
Total current liabilities		2,247		2,341		
Long-term debt		1,989		2,482		
Lease liabilities		674		222		
Other liabilities		393		862		
Total liabilities		5,303		5,907		
Total stockholders' equity		7,846		13,889		
Total liabilities and stockholders' equity	\$	13,149	\$	19,796		

The Company adopted ASC 842, Leases, effective January 1, 2019, resulting in the addition of \$590 million in assets and liabilities on the Company's consolidated balance sheet.

- 6 -

NATIONAL OILWELL VARCO, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In millions)

	Years Ended December 31,					
	2019			2018		
Cash flows from operating activities:						
Net loss	\$	(6,093)	\$	(22)		
Adjustments to reconcile net loss to net cash provided by operating activities:						
Depreciation and amortization		533		690		
Working capital and other operating items, net		6,274		(147)		
Net cash provided by operating activities		714		521		
Cash flows from investing activities:						
Purchases of property, plant and equipment		(233)		(244)		
Business acquisitions, net of cash acquired		(180)		(280)		
Other		98		67		
Net cash used in investing activities		(315)		(457)		
Cash flows from financing activities:						
Borrowings against lines of credit and other debt		511				
Payments against lines of credit and other debt		(1,000)				
Cash dividends paid		(77)		(76)		
Other		(81)		46		
Net cash used in financing activities		(647)		(30)		
Effect of exchange rates on cash		(8)		(44)		
Decrease in cash and cash equivalents		(256)		(10)		
Cash and cash equivalents, beginning of period		1,427		1,437		
Cash and cash equivalents, end of period	\$	1,171	\$	1,427		

- 7 -

NATIONAL OILWELL VARCO, INC. RECONCILIATION OF ADJUSTED EBITDA TO NET INCOME (LOSS) (Unaudited) (In millions)

The Company discloses Adjusted EBITDA (defined as Operating Profit excluding Depreciation, Amortization and, when applicable, Other Items) in its periodic earnings press releases and other public disclosures to provide investors additional information about the results of ongoing operations. The Company uses Adjusted EBITDA internally to evaluate and manage the business. Adjusted EBITDA is not intended to replace GAAP financial measures, such as Net Income. Other items include goodwill, intangible and long-lived asset impairment charges, inventory charges, severance, and other restructuring costs.

		Three Months Ended					Years Ended			
		December 31, September 30,			September 30,	December 31,				
	2	019	2	2018		2019		2019		2018
Operating profit (loss): Wellbore Technologies Completion & Production Solutions Rig Technologies Eliminations and corporate costs Total operating profit (loss)	\$ <u>\$</u>	(317) 57 (23) (66) (349)	\$ \$	41 64 75 (93) 87	\$ \$	42 (24) (110) (62) (154)	\$ \$	(3,551) (1,934) (524) (270) (6,279)	\$ \$	131 166 213 (299) 211
Other items: Wellbore Technologies Completion & Production Solutions Rig Technologies Corporate Total other items	\$ <u>\$</u>	410 13 114 537	\$ <u>\$</u>	24 (3) — 	\$ \$	41 79 194 	\$ \$	3,794 2,042 784 <u>11</u> 6,631	\$ \$	21 6 (18) 9
Depreciation & amortization: Wellbore Technologies Completion & Production Solutions Rig Technologies Corporate Total depreciation & amortization	\$ <u>\$</u>	50 26 21 <u>3</u> 100	\$ <u>\$</u>	90 51 27 <u>3</u> 171	\$ \$	50 27 21 4 102	\$ \$	284 150 87 12 533	\$ \$	374 212 90 <u>14</u> 690
Adjusted EBITDA: Wellbore Technologies Completion & Production Solutions Rig Technologies Eliminations and corporate costs Total Adjusted EBITDA	\$ <u>\$</u>	143 96 112 (63) 288	\$ \$	155 112 102 (90) 279	\$ \$	133 82 105 (58) 262	\$ \$	527 258 347 (247) 885	\$ \$	526 378 309 (303) 910
Reconciliation of Adjusted EBITDA: GAAP net income (loss) attributable to Company Noncontrolling interests Provision (benefit) for income taxes Interest expense Interest income Equity loss in unconsolidated affiliate Other (income) expense, net Depreciation and amortization Other items Total Adjusted EBITDA	\$ <u>\$</u>	(385) (46) 25 (4) 7 54 100 537 288	\$ <u>\$</u>	12 3 26 22 (7) 2 29 171 21 279	\$	(244) (5) 60 25 (4) 4 10 102 314 262	\$ \$	(6,095) 2 (369) 100 (20) 13 90 533 <u>6,631</u> <u>885</u>	\$ \$	(31) 9 63 93 (25) 3 99 690 <u>9</u> 910

- 8 -